



# ACES

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## “20/20 Vision”

**GLASGOW 2009**

### *Conference Delegates Programme*

#### Thursday 14<sup>th</sup> May 2009

- 11:00** Registration at the Thistle Hotel
- 12:30** Lunch
- 13:45 – 13:55** **Welcome to the Conference by the President**  
Lee Dawson
- 13:55 – 14:05** **Setting the Scene**  
Colin Mair, Chief Executive Officer, Improvement Service

#### *Conference Session 1*

- 14:05 – 14:40** **The Economic Outlook**  
Nick Parsons, Head of Markets Strategy, National Australia Bank  
(Clydesdale Bank & Yorkshire Bank UK)

Where did it all go wrong? An overview of the current global economic landscape focussing on its particular dynamics, influences and lifecycles. This will include an economic perspective of the key challenges and opportunities faced by both the public and private sector over the next ten years.

- 14:40 – 15:15** **The Drive for Efficiency**  
James Hynd, Deputy Director, Facilities and Estates Services,  
Scottish Government

Against the backdrop of the Governments continued drive towards a more efficient public sector this session will examine the contribution to delivering its economic purpose that will come from improved asset management; the simplification of public sector bodies and the achievement of national climate change objectives. This session will also consider how current economic conditions could impact on the delivery of this agenda.

- 15:20 – 15:50** Break

## *Conference Session 2*

### **15:50 – 16:25            The Changing Face of Local Governance**

Colin Mair, Chief Executive Officer, Improvement Service

This session will focus on the challenges facing local service provision and governance over the next 10 years. Drawing on the Improvement Service and Audit Scotland reports, the session will consider the role of Asset Management in meeting the challenges of change.

### **16:25 – 17:00            Sustainability Demands Of Buildings In 2020 A UK Perspective**

Dr. Stewart Davies, Commissioner, Sustainable Development Commission

The UK government has committed to a legally binding ceiling on the level of allowed UK emissions - cutting Greenhouse Gas emissions by 21% by 2020. Buildings are one of the key segments that are targeted for delivery of reductions and a range of measures are in place or on their way to stimulate necessary change. At the same time, there is increasing expectation of the central role of Local Authorities in delivering sustainability "on the ground", highlighted in the Local Area Agreement Climate Change Indicators and in other sustainability indicators. This presentation will give an overview of these demands and set them in a context of opportunity for change.

**17:00**                      Close of Session

### **Thursday Evening**

**18:40**                      Depart from the Thistle Hotel and travel to The Kelvingrove Art Gallery and Museum

**19:00**                      Drinks Reception Kelvingrove Art Gallery

**19:30**                      Formal Dinner Kelvingrove Art Gallery

**22:30**                      Return to the Thistle Hotel

### **Friday 15<sup>th</sup> May 2009**

**09.15**                      ACES OGM

## *Conference Session 3*

### **10.00 -10.35            BREEAM in Use - Enabling Improvements in Sustainability Performance**

Graeme Cameron, Director Sustainable Services, Serco

The largest opportunity to tackle the UK's sustainability impact over the next 10 years relates to effective management and improvement of the existing building stock. Building on the principles of the BREEAM tool adopted by government and industry as a benchmark for new buildings and refurbishments, BREAAM In-Use has been developed to enable building managers to reduce running costs and improve the environmental performance of existing buildings.

Local Authorities are facing a number of challenges over the next 10 years in relation to the efficiency of their building stock and associated carbon emissions. The ongoing tightening of environmental legislation, increased and additional government targets and fiscal pressures all require to be addressed by utilising a consistent, best practice approach to the measurement, reporting and improvement actions required. This presentation will outline the structure and anticipated benefits of adopting BREEAM In-Use as an assessment, decision making and management reporting tool for large organisations to tackle the challenges facing us over the next 10 years.

**10:35 – 11:10                    The Role of Property in Organisational Change**

Duncan Mackison, Chief Executive Officer, ACCESS

The role of property and asset management in relation to driving savings has never been in doubt. However, today's financial challenges are creating an environment where property led change will become more common. Traditionally, change management and the accompanying review of technology and business processes were the preserve of the management consultancy profession but as today's pressures demand pace and pragmatism we should expect asset change to take a lead role in defining technology and process changes in organisations

**11.10 -11.40                    Break**

*Conference Session 4*

**11:40 – 12:15                    Unlocking Value from Public Sector Property - New Models**

Stephen Phillips, Head of Public Sector Team, Burness LLP

There is an increasing drive to do more with public sector property assets - whether in the form of improved financial returns or in terms of a greater contribution towards wider public sector objectives. That in turn has sparked an increase in the use of new legal entities, whether wholly-owned offshoots, public-public partnerships or public/private joint ventures - and there is a lot of interest in more innovative mechanisms for gaining better access to private sector investment, including the use of limited liability partnerships (LLPs). Stephen Phillips has been involved in a wide variety of these projects, and will outline the key drivers and challenges in seeking to develop a legal structure that is fit for purpose.

**12:15 – 12:50                    ACES Award for Excellence**

Adrian Stringer, Wolverhampton City Council; winner of the 2008 ACES Award for Excellence

The presentation will focus on the process that devised, co-ordinated, implemented and managed a course of action to involve Local Authority colleagues and Private Sector resources in Master-Planning and, after a period of 3 years, completing the disposal of a multi-ownership major housing-led regeneration site, that will ultimately provide a comprehensive regeneration solution to an area of environmental dereliction and socio-economic deprivation in Bilston, Wolverhampton, and brought additional financial value to the Private Sector partners.

**12.50                                Closing Remarks**

**13:00                                Lunch**

**14:00                                Visit to The Burrell Collection, Pollok Country Park for delegates; partners and retired members.**

**16:30** Return to The Thistle Hotel (approx)  
**Partners and Retired Members Programme**

*Thursday*

**14:00** Depart from Thistle Hotel for organised visit to the Peoples  
Palace and Winter Gardens.

**17:00** Return to the Thistle Hotel

*Friday*

**09:30** Depart from the Thistle Hotel for organised visits to Clydebuilt  
Braehead and Scotland Street School Museum.

**13:00** Return to the Thistle Hotel for Lunch